



Global context

- The race for **ever-more** harms climate, resources and societies
- 50 % of global GDP depends on threatened ecosystems
- Biodiversity loss ranks among the three greatest risks of the decade (Source: WEF)





From sustainable to regenerative

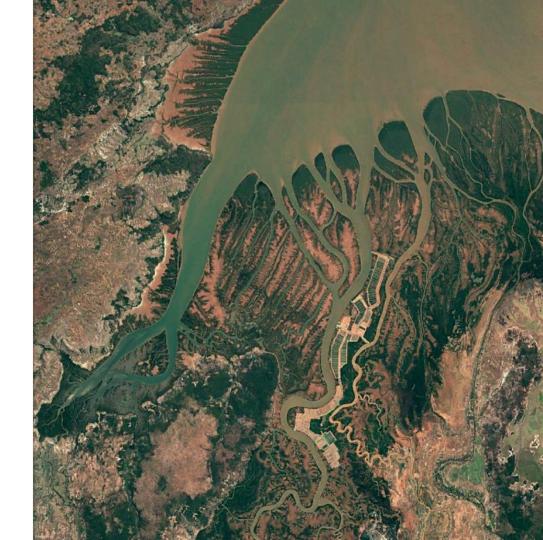
- **Sustainable**: preserve by balancing economy, society and environment
- **CSR** : engage stakeholders and limit negative impacts
- **Regenerative**: repair ecosystems and strengthen communities

Give back to Earth more than activities' impacts

Regenerative aquaculture: definition

- A model that restores nature and energises coastal communities
- Positive impact possible only through a living alliance of stakeholders and Nature

The company co-evolves with its ecosystems





The three pillars of regeneration

- **Ecological** : restore habitats so they can regenerate on their own
- · Social : enhance dignity and quality of life
- **Economic**: create value that is locally rooted and fairly shared

Ambition far beyond the usual footprint of business on people and planet



UNIMA, pioneer of regenerative aquaculture.

Purpose:

"Cultivate and preserve nature to feed humanity in a healthy, sustainable way, while creating wealth and ensuring it is shared with our employees and local communities...":

50 years of innovation combining excellence equity and prosperity

Our unique eco-model

- Ponds built on mangrove free inter-tidal clay salt flats.
- Mahajamba Bay : the country biggest natural habitat of our endemic monodon specie.
- Low stocking density animal welfare (15-25 shrimp maximum/sq.mt.).
- · 70-75 % overall survival rates.
- Shrimp wellfare guarantee (preserved from diseases and stress, fast slaughter without MBS).
- 100 % wholesome, traceable feed (non-GMO, antibiotic-free, no terrestrial animal-protein additives)
- Output deliberately limited for sustainability
 3 000t per year
- Very minimal effluent discharge impact to low discharge of nutrients.





Thirty years of key milestones

• **1995** : first healthcare dispensary

• 1996 : first school

• 1998 : first mangrove replanting

• **2008** : first carbon footprint audit. Second one in 2019

• 2022 : CSR Report published, including regenerative achievements



All 17 SDGs activated

Carbon neutrality, three levers

· Reduce :

Since 2010: -35 % on CO₂ eq

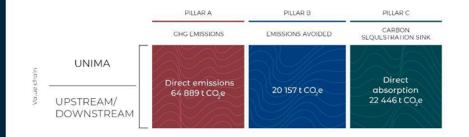
2027 target: further -65 % on gazoil consumption

· Ensure:

51 300 ha of protected mangroves Preventing 20 157 t CO₂ emissions each year

· Sequester :

+ 3,2 M trees planted Including + 1,5 M mangrove trees planted Capturing 22 000 t CO₂ annually



03 NZI Accounting. 2019 Results, Carbon 4

Regenerating environmental ecosystems

- Verama: restoring arid soils through agro-ecological orchards (600 ha, 1.7 millions trees planted)
- **Mangarahara** (Varuna project): rewilding 4 500 ha of semi-primary forest in Mahajamba Bay
- **Mangrove recovery**: 51 300 ha protected (10 times larger than Paris) and 1,5 million mangrove trees planted
- · Protection of rare and threatened species
- Outgoing biomass (zooplankton, phytoplankton, etc.) exceeds harvested shrimp biomass, increase carbone sequestration in the mangrove

The return of biodiversity is a living proof of successful regeneration





Regenerating human ecosystems

- 10 schools nurture learning for 2 500 pupils each year
- 10 dispensaries and the Mother-and-Child Unit strengthen healthcare
- Madagascar's first collective labour agreement ensures fair working conditions
- Average gross salary more than 3.5 times the minimum wage

UNIMA's activity supports more than 13 000 people

Building innovative partnerships

• **Solidarity chain** : consumer > distributor > producer > communities

High-school program



Mother-and-Child Unit initiative

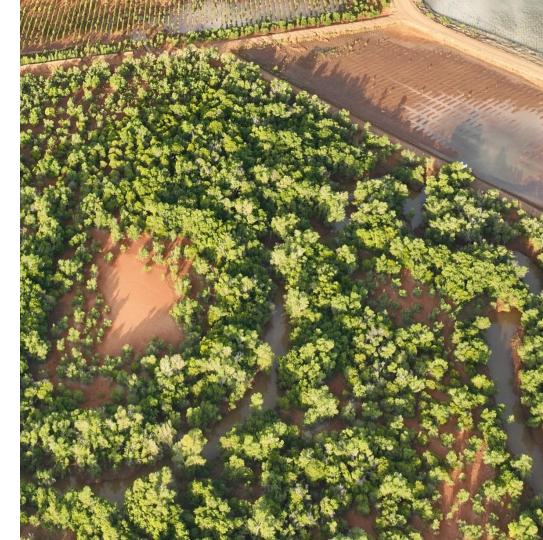


· **SDG 17** - Partnerships for the Goals activated









Thank you for your attention

Let's regenerate the future together

